Church Health / Growth and Christian Mission

PRTH/MISS 4133
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course web site:  http://home.snu.edu/~hculbert.fs/chgrowth.htm

Course Description
This course introduces “church health/growth” as a scientific field of study and as a philosophical framework for fulfilling the Great Commission. We will look at the historical roots of the Church Growth movement and learn the terminology used by Church Growth scholars. Special attention will be given to theological, sociological and cultural aspects affecting the rate and patterns of church expansion. In addition to an overview of the whole church growth movement, we will deal specifically with John Wesley’s approach to evangelism and church growth.

Specific Objectives

By semester’s end, my goal is that students taking this course will have the ability to:

1. Identify and describe the significance of major figures in the church growth movement
2. Describe how Wesley implemented various strategies credited to today’s church growth movement
3. Analyze the validity of arguments relating to church growth including an identification of their presuppositions and consequences
4. Analyze a specific congregation and its surrounding community
5. Describe a plan for discipling and assimilating new converts into the church
6. Identify social and congregational factors that influence church growth
7. Conceive and articulate purpose, mission, vision and strategic plans for a local church
8. Develop team building skills, identify and cultivate spiritual gifts, recruit volunteers, diagnose and intervene in problems
9. Ability to synthesize, analyze, reason logically for discernment, assessment, and problem solving as it relates to church growth

Course assignments are planned with the student’s career objective in mind. Students planning on a ministry in North America will do reading and study of church growth in that environment. Students planning on a cross-cultural ministry will be encouraged to do reading and study of global church growth.

Nazarene ordination requirements

This course should contribute to producing in students the following outcomes:

CN 19 Ability to identify and explain the main characteristics of the nature of the Church
CN 21 Ability to describe the significance of some major themes of the Wesleyan revival
CP 1 Ability to communicate publicly through oral and written mediums with clarity and creativity for the sake of fostering meaning.
CP 2 Ability to write clearly and in a grammatically correct manner in the modes of discourse used in the ministry.
CP 4 Ability to write an integrative philosophy of ministry that will answer a “why I do what I do when I do it.”
CP 6 Ability to manage ministry resources (time, human, financial, etc.) in a way consistent with a church’s size and characteristics
CP 7 Ability to conceive and articulate purpose, mission, vision and to develop strategic plans in a local church
CP 8 Ability to develop team building skills, identify and cultivate spiritual gifts, recruit volunteers, diagnose and intervene in problems
CP 10 Ability to synthesize, analyze, reason logically for discernment, assessment and problem solving and live with ambiguity
CP 20 Ability to be engaged with an equip others in personal and congregational evangelism
CP 21 Ability to lead the church in disciplining and assimilating new converts into the church
CP 22 Ability to identify social and congregational factors that influence church growth
CX 1 Ability to discover sociological dynamics and trends and to apply that information to specific ministry settings
CX 2 Ability to analyze and describe congregations and communities
CX 3 Ability to describe socialization and to apply its dynamics to the life of the Christian community
CX 4 Ability to explain the operational culture
CX 9 Ability to apply historical analysis to the life of a local congregation in order to describe its historical and cultural context

Textbooks
Rick Warren’s *The Purpose Driven Church*
George Hunter’s *To Spread the Power: Church Growth in the Wesleyan Spirit*

Requirements

1. Class attendance and participation
2. Reading
   a. Both textbooks (with double-entry notes)
   b. Two journal/periodical articles
   c. One additional book on church growth
3. A comparative statistical graph of two churches or districts w/ analysis
4. An in-depth look at a local church
5. In-class teaching of a chapter from Hunter’s book
6. Three exams

*Note: Graduate students must contract with the professor concerning what will be needed to earn graduate credit.*

Class Calendar, Course Outline, Textbook Reading Assignments

<table>
<thead>
<tr>
<th>Date</th>
<th>Course overview</th>
<th>Double-entry notes</th>
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<tbody>
<tr>
<td>Aug. 25</td>
<td>Course overview</td>
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<tr>
<td>30</td>
<td>Historical Perspective: Forerunners / Birth and development of a movement</td>
<td>Reading 1: Warren 11-46</td>
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<td>The right questions</td>
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<td>2</td>
<td>Theology of Church Growth / Theological underpinnings</td>
<td>Reading 2: Hunter: Foreword, 13-18, 211-212</td>
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<td></td>
<td>Where do Wesleyans fit in?</td>
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<tr>
<td>7</td>
<td>Initial progress report on local church report due</td>
<td>Reading 3: Warren 47-71</td>
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<td></td>
<td>Researching and Reporting Church Growth: Digging for the facts / Causes of “fog”</td>
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<td></td>
<td>/ Church Growth Eyes / Church Growth Surveys / Statistical data / Decadal growth rates</td>
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<td>9</td>
<td>Biblical principles: Search Theology / Theology of Harvest / Verdict Theology /</td>
<td>Reading 4: Warren 75-94</td>
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<td></td>
<td>The role of the Holy Spirit / God’s Gifts and Growth</td>
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<tr>
<td>14</td>
<td>Journal article comparison due</td>
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<td>16</td>
<td>Exam / Comparative graphs (with 1-page of analysis) due</td>
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<td>21</td>
<td>Student presentation — Hunter: The Recovery of Apostolic Confidence</td>
<td>Reading 5: Hunter 19-38</td>
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<td>23</td>
<td>Student presentation — Hunter: Wesley as Church Growth Strategist</td>
<td>Reading 6: Hunter 39-62</td>
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<td>28</td>
<td>Student presentation — Hunter: Identifying Receptive People</td>
<td>Reading 7: Hunter 63-89</td>
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<td>30</td>
<td>Student presentation — Hunter: Reaching Out Across Social Networks</td>
<td>Reading 8: Hunter 91-108</td>
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<td>Oct. 5</td>
<td>Progress #2 report on local church report due</td>
<td>Reading 9: Hunter 109-129</td>
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<td>Student presentation — Hunter: Multiplying Recruiting Units</td>
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<td>12</td>
<td>Student presentation — Hunter: Ministering to People’s Needs</td>
<td>Reading 10: Hunter 131-150</td>
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<td>Date</td>
<td>Activity</td>
<td>Reading</td>
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<td>Nov. 2</td>
<td>Progress report #3 on local church study</td>
<td>Reading 14: Warren 111-152</td>
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<td>4</td>
<td>Identifying and reaching unreached people / Evangelism readiness and the Engel scale / Receptivity and Resistance / Incorporation versus assimilation</td>
<td>Reading 15: Warren 155-172</td>
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<td>9</td>
<td>Sociological Factors and Growth: The culture mosaic / Unchurched Americans / Bridges of contagious evangelism / The Homogeneous Unit principle</td>
<td>Reading 16: Warren 173-203</td>
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<td>11</td>
<td>Typology of Church Growth / Varieties of Growth and Loss</td>
<td>Reading 17: Warren 207-238</td>
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<td>16</td>
<td>Growth restricting factors / Why churches decline / Changing the focus of ingrown churches / Diagnosis and prescription for nongrowing churches</td>
<td>Reading 18: Warren 239-277</td>
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<td>18</td>
<td>Models of church planting: Parenting / satellite / multi-congregational / brothering / colonization / district / catalytic / fusion</td>
<td>Reading 19: Warren 279-292</td>
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<td>23</td>
<td>Creating a climate for growth / Strategic planning for church growth</td>
<td>Reading 20: Warren 293-306</td>
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<td>30</td>
<td>Closing the back door on attrition</td>
<td>Reading 21: Warren 309-329</td>
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<tr>
<td>Dec. 2</td>
<td>Progress report #4 on local church study</td>
<td>Reading 22: Warren 331-364</td>
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<tr>
<td>7</td>
<td>Local church report due -- Report and reflection on local church reports</td>
<td>Reading 23: Warren 365-392</td>
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<tr>
<td>9</td>
<td>Report and reflection on local church report</td>
<td>Reading 24: Warren 393-398</td>
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<td>14</td>
<td>8:00-9:50 — Final Exam (Tuesday)</td>
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**Explanation of Course Requirements**

1. **Regular attendance** is expected. Everything that goes on in the classroom — lectures, debates and even spontaneous discussion — is part of the learning experience. Therefore, absences after the first four will reduce one’s course grade.

2. **Reading**

   a. **Double Entry Notes on textbook reading.** Turn in a page or less of “double-entry” notes for each assigned section. Create two columns on your sheet. At the top of the left column write: “Insight, concept, principle.” Above the right column, write: “This makes sense /I can use this/This relates to . . . ./Now I know why . . .” As you read the assigned section, use this double-entry sheet to record your thoughts. These are due at the **beginning** of the class period.
b. **Journal/Magazine Articles.** Read at least two significant journal or magazine articles on church growth subjects and compare them with each other.

c. **Book outline.** Outline thoroughly a book on church growth. This should take as many as five pages, single-spaced. In addition to your outline, write down your favorite quote from the book(s). The report must cover at least 200 pages of reading. If you have selected a book shorter than that, supplement it with an additional source. Don't be content with selecting the easiest or the quickest to find. Look for something dealing directly in your area of special interest. A suggested bibliography appears at the end of this syllabus.

3. **Statistical graph.** Make a 10-year comparative statistical graph of two churches (or districts or mission fields).
   - You may chart either year-end church membership or yearly average Sunday School attendance.
   - You may either draw this by hand on graph paper or use computer graphing software.
   - To construct this decadal graph you will need 11 years of statistics.
   - Many districts produce such local church graphs for their district assembly each year. You can construct your own from the statistical tables can be found in the back pages of the annual District Assembly Journals at the SNU library periodicals desk.
   - This information is also available at the Church Growth Research Center in Kansas City.

   To the graph itself, add one page of observations and preliminary hypotheses concerning the similarities or differences in growth patterns.

4. **In-depth study of a local church.** Select a smaller church (under 200 in attendance) in the OKC metro area to analyze in detail. Missions students are urged to do their study on an ethnic congregation (such as an Hispanic one, First Indian, Korean or OKC Providence). On the first day of class of each month students must submit a 1-page progress report on their local church research study.

   Among the sections into which a good church growth diagnostic study can be divided are:

   a. Decadal graphing of attendance in Sunday school and in morning worship
   b. Neighborhood demographic data and how the realities behind that data are affecting the church
   c. Historical sketch of congregation: How started, high and low points, key events and people whose influence is still felt
   d. Mission statement and objectives as articulated by pastor and key leaders. What does the church leadership want? In which areas are they achieving their objectives? In which areas are they not?
   e. What people and finances are being employed to effect church growth
   f. Report on interviews/survey of selected members
g. Analysis of facilities
h. A look at administrative, structural and procedural strengths and weaknesses
i. A look at the entry points for new people as well as the exit points for those who are leaving or have left
(Why do new people come? Why do people leave?)
j. Based on what you see and feel, what part do you think the Lord envisions for this church to play in
achieving His Great Commission?
k. Is there any significant data which you think local church leaders are misreading or ignoring?
l. Some realistic goals for the next few years and what it would take to achieve those goals
m. A plan for action (“If I were the pastor . . .”)

As you work on the growth projections, remember that this is not to be simply “day-dreaming.” They are to be
feasible decisions based on the data you have accumulated. Your analysis must build on course material; it
must not be something you could have written last summer before the course ever started. The written report,
which will probably run 15 to 30 pages, must include at least 3 quotes from the textbooks or direct references to
material in them.

5. Classroom presentation. In groups of 2 or 3, students will make a 20-minute teaching presentation of a
chapter from Hunter’s book to the class. The use of overheads, PowerPoints or other visuals is greatly
encouraged. Creativity will be rewarded. Grades will be based on how effectively the content of that chapter is
communicated to students.

Grading

<table>
<thead>
<tr>
<th>Grading Category</th>
<th>Points</th>
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<tbody>
<tr>
<td>Article Readings and Comparison Report</td>
<td>100</td>
</tr>
<tr>
<td>Double entry notes on textbook readings</td>
<td>360</td>
</tr>
<tr>
<td>24 readings @ 15 pts</td>
<td></td>
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<tr>
<td>Collateral Book Reading (200 pages) and outline</td>
<td>100</td>
</tr>
<tr>
<td>Comparative Graph with One-Page Analysis</td>
<td>50</td>
</tr>
<tr>
<td>Monthly reports on local church study @ 25 pts</td>
<td>100</td>
</tr>
<tr>
<td>Diagnostic Analysis of Local Church</td>
<td>200</td>
</tr>
<tr>
<td>Three Exams, 100 each</td>
<td>300</td>
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</tbody>
</table>

If you need assistance with a learning or physical disability that may affect your academic progress, I encourage
you to contact the Academic Center for Excellence at 491-6694. In addition, specialized services are available
for first-generation (neither parent earned a bachelor’s degree), low-income, disability, and international
students. Students are encouraged to seek assistance from the ACE office.

Bibliography

(Most of the annotations are by C. Peter Wagner)

Appleby, Jerry L.  *Missions Have Come Home To America*. 108 pp. A look at ethnicity in America with the view
of motivating Christian leaders to plant churches among ethnic groups.

growth theory is to identify people movements which travel along webs of natural networks of relationships.
The Arn’s call this “oikos” evangelism and develop the principle in detail in this book.

Barna, George.  *Turnaround Churches: How to Overcome Barriers to Growth and Bring New Life to an Established Church*.


Benjamin, Paul.  *The Growing Congregation*. 95 pp. A brief summary of church growth principles by one of the
pioneers of American church growth


Dudley, Carl S. *Where Have all our People Gone?* 120 pp. A popular and subjective study of growth and decline patterns in mainline U.S. churches.
Dunagin, Richard and Lyle Schaller. *Beyond these walls: Building the church in a built-out neighborhood* 170 pages.
Ellas, John. *Measuring church growth: a research-based tool for evaluating and planning* 130 pages
George, Carl. *How to Break Growth Barriers: Capturing Overlooked Opportunities for Church Growth.*
Hooge, Dean R. and David A. Roozen, eds. *Understanding Church Growth and Decline 1950-1978.* 360 pp. The most exhaustive study of patterns of growth in mainline U.S. churches yet undertaken. This came from a two-year consortium of researchers which met at Hartford Seminary. A chapter on the Church Growth Movement was contributed by C. Peter Wagner.
Hood, Baxter. *A little book for small churches that want to grow.* 88 pages
Hunter, Kent with David Bahn. *Confessions of a church growth enthusiast: an evangelical, confessional Lutheran takes a hard look at the church growth movement* 277 pages
Johnston, Jon and Bill M. Sullivan, eds. *The Smaller Church in a Super Church Era.* 150 pp. A group of Nazarene sociologists and church leaders have produced one of the best books on the small church. While it affirms the values of the small church, it also deals realistically with growth potential and growth dynamics.
Kelley, Dean M. *Why Conservative Churches are Growing.* Published 1977; reprinted 1986. 180 pp. This was probably the most discussed religious book in the decade of the seventies. It deals with the function that churches have in society and shows how liberal churches usually turn out to be socially weak institutions.
Kwast, Lloyd Emerson. *The Disciplining of West Cameroon: A Study of Baptist Growth.* 185 pp. From this case study, Kwast extrapolates several universally-valid church growth principles.
Mammoq, Kevin. *Church Planting — The Next Generation: Introducing the Century 21 Church Planting System.*
Martin, Glen and Gary McIntosh. *The isaccbar factor: understanding trends that confront your church and designing a strategy for success* 207 pages
McGavran, Donald A. *The Bridges of God: A Study in the Strategy of Missions.* 175 pp. This is the foundation document of the Church Growth Movement. A classic that should be read by all students of church growth.
McGavran, Donald. *Ethnic Realities and the Church: Lessons From India.* 260 pp. A penetrating analysis of the homogeneous unit principle showing how it has affected church growth in India. The insights apply to peoples all over the world.
McGavran, Donald. *How Churches Grow: The New Frontiers of Mission.* 185 pp. This contains much of McGavran's thought which cannot be found in other writings.
McGavran, Donald. *Momentous Decisions in Missions Today.* 231 pp. This book highlights theological and methodological issues in missiology with a strong appeal for cross-cultural missionaries to plant churches among the unreached.
McGavran, Donald. *Understanding Church Growth.* rev. ed. 450 pp. The classic textbook by the father of the Church Growth Movement, this is the essential starting point for any serious student of the field. Originally published in 1970, the revision has many allusions to American churches. Dr. McGavran died in 1990.
McGavran, Donald and Win Arn. *How to Grow a Church.* 180 pp. In a question and answer format, McGavran sets forth his thoughts on American church growth. This was a church growth best-seller, with over 100,000 copies in circulation.
McGavran, Donald, John Huegel and Jack Taylor. *Church Growth in Mexico.* 135 pp. A case study of why churches have or have not grown.
McGavran, Donald and George Hunter, III. *Church Growth: Strategies that Work.* 120 pp. One of the best primers on the Church Growth movement, this book provides practical tips on motivating people for growth, training laity, helping small churches grow, and planting new churches.
Roozen, David and Kirk Hadaway, editors. The Discipling of a Nation. 175 pp.

Montgomery, James H. DAWN 2000: 7 Million Churches to Go.

Montgomery, James H. and Donald McGavran. The Mission Field.

Murray, Stuart. Church planting: laying foundations. 288 pages


Orjala, Paul R. Get Ready to Grow. 120 pp. Written as a denomination-wide study book by a veteran missionary and professor in the Nazarene Theological Seminary, this book sold over 50,000 copies in the first three months and has circulated all through the Church of the Nazarene.

Pickett, J. Waskom. The Dynamics of Church Growth. 124 pp.


Ratliff, Joe. Church Planting in the African-American Community.

Read, William R. New Patterns of Church Growth in Brazil. 240 pp. One of the original, ground-breaking studies of church growth written under McGavran's supervision.

Read, William R., Victor M. Monterroso, and Harmon A. Johnson. Latin American Church Growth. 385 pp. To day the only continent-wide church growth study ever made. This is a treasure house of information about churches in Latin America.

Rainer, Thom. The book of church growth: history, theology, and principles. 351 pages


Rainer, Thom. High expectations: the remarkable secret for keeping people in your church. 219 pages

Roozen, David and Kirk Hadaway, editors. Church and denominational growth. 392 pages

Ruffcorn, Kevin. Rural Evangelism: Catching the Vision.

Schaller, Lyle E. Schaller is undoubtedly the most knowledgeable and skilled church consultant in America today. A United Methodist, he works both independently and for the Yokefellow Institute. Schaller, who comes to the church from the field of city planning, writes a book a year for Abingdon as well as editing the influential Creative Church Leadership Series. His books are all highly relevant to the student of church growth.

Schaller, Lyle E. 44 Steps up off the plateau 144 pages


Schaller, Lyle E. Assimilating New Members. 130 pp.

Schaller, Lyle E. Effective Church Planning. 170 pp.

Schuller, Robert H. Your Church Has Real Possibilities. 200 pp. In this book Schuller articulates sound church growth and goal-setting principles and inspires the reader with possibility thinking.

Schwarz, Christian. Natural church development: a guide to eight essential qualities of healthy churches 128 pages


Swanson, Allen. Mending the Nets: Taiwan Church Growth and Loss in the 1980's. 267 pp.

Tippett, Alan R. Church Growth and the Word of God: The Biblical Basis of the Church Growth Viewpoint. 80 pp. An excellent study of how the Bible undergirds church growth theory. Tippett was an early colleague of McGavran at Fuller seminary.

Tippett, Alan R., ed. God, Man and Church Growth. 445 pp. This was a festschrift written by 26 of Donald McGavran's colleagues and students in honor of his 75th birthday. A church growth collector's item.

Towns, Elmer, C. Peter Wagner and Thom Rainer. The everychurch guide to growth: how any plateaued church can grow. 205 pages

Towns, Elmer L., John N. Vaughan and David J. Seifert. The Complete Book of Church Growth. 400 pp. An amazingly thorough textbook on various case studies of growth analyzing a number of approaches to ministry in American churches including a substantial chapter on "The Fuller Factor."


Vaughan, John. The World’s Twenty Largest Churches.

Von Kanel, Danny. Built by the owner’s design: the positive approach to building your church God’s way. 130 pages


Wagner, C. Peter. Leading Your Church to Growth. 224 pp.

Your Church Can Be Healthy. 120 pp. A description and analysis of the causes and symptoms of eight major growth-inhibiting diseases of American churches.

Your Church Can Grow: Seven Vital Signs of a Healthy Church. 170 pp. Wagner’s first book on American church growth has now become a basic document in the field. It is in its 10th printing. Over 100,000 copies are in print.

Your Spiritual Gifts Can Help Your Church Grow. 260 pp. Written from both a biblical and a practical point of view, this book shows how activating twenty-seven spiritual gifts can have a beneficial effect on church growth.


Willis, Avery T. Indonesian Revival: Why Two Million Came to Christ. 263 pp.


Master's and doctoral theses on microfiche


Estrella E., Pablo A. "A Conceptualization of Pastors in the Yucatan Area about Church Growth." (M.A.) 87 pages.


Cranston, Robert J. "A Workable Program of Church Growth for the Free Methodist Church of the Philippines." (D.Miss.) 383 pages.
